

**Resilience Checklist:**

Site: Hussar

Date: March 156, 2004

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Table 1: Resilience: How well was the site able to cope with shocks or stresses?

Date	Sector	Poor	Sat.	V.W	Comments/Examples
2001	Private/Market		X		Since the summer of 2000, two grain elevators have closed. This resulted in a loss of jobs, affected businesses and the tax base, and the community is left with a feeling of loss. There is a high level of entrepreneurship in the community, trucking companies, grain, bale, and equipment hauling companies have been started by young men who are looking for work off the farm. The village is looking for ways to re-invigorate the elevator site but with little success.
2001	Public/Bureau		X		Currently the community is under considerable stress around un-incorporating the village. Town meetings are fractious events. Time will tell if they can resolve their differences. Keeping the school has been an ongoing concern that the community has fought for and have so far kept the school in the community. Although the community is very active here, I ranked them satisfactory due to the divisiveness of the current debate over un-incorporation.
2001	Civic/Assoc.			X	The construction of a million dollar arena brought together all the community groups who all worked together and put all fundraising efforts into the construction of the area.
2001	Family/Comm			X	The older population is well represented in different organizations. Fewer young people due to varying interests of the two groups. Huge success with the cohesiveness of the community re the arena development. Some families that commute to Calgary are not very active within the community.

Table 2: Capacity: How was the site able to...?

Date	Sector	Item	Poor	Sat.	V.W.	Comments/ Examples
2001	Priv/M	Anticipate		X		Definitely looking for new opportunities resulting in the arena development.
2001		Get Inf.		X		Attempts to find out how to deal with the land vacated by the Railroad companies. Communities are usually impotent when dealing with the Railroad cos.
2001		Debate			X	Looks to me like consensus surrounded the arena dev't. and also surrounds their perception of the loss of the elevators.
2001		Act		X		Put most of their hopes in the success of the Arena development. The arena does provide a source of income as they rent out ice time to people from Calgary and other surrounding communities. Businesses have entered the community on their own initiative.
2001		Support		X		Community members do try to support their local economy to some degree. Split between those that purchase locally versus those that shop out of town, particularly for groceries.
2001		Evaluate			X	Are certainly proud of the success of the arena and present the story as a success story. Loss of the tax base from the elevators prompted a look at ways to reduce taxes which has led to the suggestion to un-incorporate the village.
2001	Pub/Bur	Anticipate			X	People anticipate the closure of the school and realised that there was a threat but have worked successfully to ensure the school remains in the community as they know it is the key to attracting commuter families into town. The community anticipates a renewed threat to the school at present.
2001		Get Inf.			X	People obtained as much information as possible about how to keep the school going. With respect to the un-incorporation issue, the community commissioned a study of the benefits and costs.
2001		Debate			X	The community agreed that losing the school was not desirable. At present there is a fierce debate over the un-incorporation, pitting the municipal government against another group in town. Lively debate, but divisive for the community at present.
2001		Act			X	The people in the community felt it was important to keep the school going and they have fought very hard to keep the school open and keep a high level of education. Action also taken on the un-incorporation of the village

2001		Support			X	The community provides strong support for the school. There was mixed support for the health program.
2001		Evaluate			X	Community members are aware of the importance of the school to the community, so evaluated correctly and kept the school open. . Systematic evaluation in the un-incorporation situation.
2001	Civic/Ass	Anticipate			X	Development of the new arena shed a positive light on the community, and encouraged people to be involved. It also provided income to the community being they rented out ice time to people from Calgary and other surrounding communities.
2001		Get Inf.			X	Considerable information for funding opportunities for the rink was obtained.
2001		Debate			X	Open discussion available to community members, meetings etc.
2001		Act			X	All worked together to build the arena and are now actively marketing, improving and expanding the use of the arena complex.
2001		Support			X	Support for the arena was shown in the strong community effort to get the facility going.
2001		Evaluate				Funding proposal likely necessitated evaluation – I don't know of any evaluation though.
2001	Fam/C	Anticipate			X	The construction of facilities and the survival of the school are directly related to the desire to create a family-oriented village that is a good place to live. Whole families were involved in the construction of the arena which was seen as very positive.
2001		Get Inf.				??
2001		Debate		X		However, some families are very dominant in the community and have been dominant for many years – likely limits debate.
2001		Act			X	Have acted to create a family friendly community as a result, the population in Hussar is growing, bringing new families to the community.
2001		Support			X	Due to varying interests of people within the community not all community members were involved in activities hosted by the community. Some people who commute to Calgary for work are not as actively involved.
2001		Evaluate			X	Have thought out what will make the community attractive to families